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Postal Services — Quality of service — Damage to postal items



National foreword

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Postal Services - Quality of service - Damage to postal items

Services postaux - Qualité de service - Dommages aux envois postaux

Postalische Dienstleistungen - Dienstqualität -Beschädigung von Postsendungen

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Con	tents	Page
Euro	pean foreword	3
Intro	oduction	4
1	Scope	5
2	Terms and definitions	5
3	Main issues concerning the damages of postal items	6
3.1	General	6
3.2	Solutions applied by operators	6
4	Prevention actions	16
5	Measurements	16
5.1	General	16
5.2	Analysis of the database of complaints	17
5.3	Reference to EN 14012	18
6	Activities to mitigate impact of damages	19
7	Parameters of postal items affecting the number of damages	19
Bibli	ography	20

European foreword

This document (CEN/TR 16915:2015) has been prepared by Technical Committee CEN/TC 331 "Postal services", the secretariat of which is held by NEN.

Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. CEN [and/or CENELEC] shall not be held responsible for identifying any or all such patent rights.

This document has been prepared under a mandate given to CEN by the European Commission and the European Free Trade Association.

Introduction

The postal services sector offers an essential communication infrastructure of major economic and social importance for commercial users and consumers. Postal services have a substantial effect on the competitiveness of other sectors and European cohesion in general. In particular, the effectiveness of postal services is crucial for the development of business to business and home delivery in Europe and therefore is considered as a service of general economic interest (SGEI).

Directive 97/67, in particular its Article 20, recognizes the importance of the role of standardization and also takes into account the wellness of users in particular. The European Commission has further supported the process of technical standardization in the postal sector through mandates to the European Committee for Standardization (CEN). A first standardization mandate (M/240) was issued in March 1996. Based on the progress achieved within this mandate, a second CEN mandate (M/312) was issued by the Commission in 2001.

The European Commission has recently issued another mandate to CEN (M/428) requesting CEN to perform standardization activities in order to adjust the existing European Standards for postal services in a multi-players environment, to develop new technical standards to improve the interoperability in the postal sector and to study the feasibility of new standards in the area of quality of service (QoS).

This document was developed based on experiences of project team PT-I, in working group CEN/TC 331/WG 1. A final result of PTI project was Feasibility study when the PT-I came to the conclusion, that:

- the project as a European Standard (EN) is not feasible,
- it is feasible to develop a guide with the best practice/benchmark list,
- the guide can be published either as TR or attached as an informative annex to the EN 14012.

Finally, the TR as guide to EN 14012 related to best practice related to minimizing number of damages and actions to mitigation effects of damages of postal items was chosen.

1 Scope

This Technical Report is an extension as a guide to the European Standard EN 14012 with regard to damage of postal items. EN 14012 recommends:

The continual improvement of the overall quality of service is an objective of the complaint handling system, and using the information from the complaint handling process to improve the overall quality of service should be a permanent objective of any postal organization.

Complaint handling processes should allow analysis of complaint causes.

However, it does not contain detailed guidelines to possible solutions. Damages are a rare event and a standard for measurement proved not to be feasible. This document contains a set of best practices dedicated to use by postal operators regardless of their size and users of postal services.

2 Terms and definitions

For the purposes of this document, the following terms and definitions apply.

2.1

CN43/BDV

verification note, i.e. a form to report an anomaly or a set of anomalies with a letter mail dispatch or a consignment to a partner postal operator

Note 1 to entry: BDV - *bulletin de vérification*, the form in French.

2.2

CP78/BDV

verification note, i.e. a form to report an anomaly or a set of anomalies with a parcel dispatch or a consignment to a partner postal operator

Note 1 to entry: BDV - bulletin de vérification, the form in French.

2.3

damaged postal item

postal item which is not in the same condition as the provider accepted it from the sender

Note 1 to entry: The term "damage to postal items" usually implies that the contents of postal items are partially or completely damaged so that they became partly or whole unusable for their intended purposes, especially, for the purpose which that content had for the sender when he sent it to the recipient.

2.4

postal item

item addressed in the final form in which it is to be carried by a postal service provider

Note 1 to entry: In addition to items of correspondence, such items also include for instance books, catalogues, newspapers, periodicals or containing merchandise with or without commercial value.

2.5

postal services

services involving the clearance, sorting, transport and delivery of postal items

3 Main issues concerning the damages of postal items

3.1 General

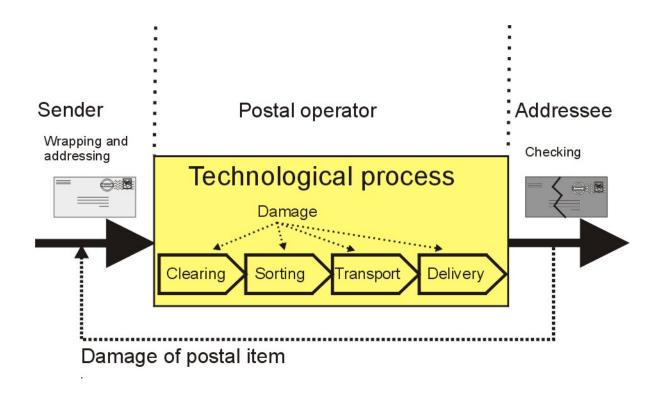


Figure 1 — Damage of postal item

The definition from EN 14012:2008, 3.16 item damage complaint also includes damage to the wrapping / envelope. From the technical point of view, the wrapping protects the contents from the damage during the whole technological process and, if the wrapping had been damaged before the delivery to the addressee, that event would likely lead to the damage of the content. Therefore, analysis of causes of damage to the wrapping may also be relevant.

It should be taken under consideration that only damages covering loss or damages of contents will be complained about. What's more, the client cannot raise the complaint if item was damaged and repaired without damage or loss content. Therefore complaint database can be source of information only for postal items damaged in big degree.

3.2 Solutions applied by operators

All participated parties that are the sender, the addressee and the operator are interested in delivery of letter / parcel in good condition. There are two cases that should be considered:

- a) E-commerce. The sender sells things generally in factory made, good quality packaging, which is resistant to typical events related to transportation. Usually the shop adds corporate packaging, which is a next layer of wrapping and make packaging more safe.
- b) Private sender, who hasn't experienced in packaging and in this case support of operator is expected.

Tables 1 to 11 contain information collected from 11 European operators in PT-I project related to number of damages in postal services, activities to decrease number of damages and to mitigate their effects. Responses to the questionnaire were sent by:

- 1) HR Croatia Hrvatska Pošta d.d.;
- 2) CZ Czech Republic UNMZ;
- 3) DK Denmark Post Danmark Logistik A/S;
- 4) IE Ireland An Post;
- 5) DE Germany Deustche Post AG;
- 6) HU Hungary Magyar Posta Zrt;
- 7) MT MALTA MaltaPost p.l.c.;
- 8) PL Poland Poczta Polska S.A.;
- 9) PT Portugal CTT Correios de Portugal, S.A.;
- 10) SK Slovak Republic Slovenská Pošta, a. s.;
- 11) CH Switzerland Swiss Post.

Volume of damaged items (1 and 3)

After we had analysed the results from the second questionnaire, we were faced with some facts. The volume of damaged items is very small. The typical number of damaged items largely depends on the type of postal service. Only one operator led separate statistics for small packets.

Table 1 — Percent of damaged items

Service	Average	Deviation	Minimum	Maximu m	Replies from
Ordinary letters/postcards	0,005 62	0,012 0	0,000 031 0	0,03	HR, DK, DE, HU, MT, PT, CH
Registered letters	0,005 71	0,010 3	0,000 071 9	0,03	HR, CZ, DK, HU, MT, PL, PT, SK, CH
Ensured letters	0,007 74	0,010 3	0,000 646	0,03	HR, CZ, DK, HU, PT, SK, CH
Small packets (up to 2kg)	0,020 1	0,014 6	0,0034	0,03	DK, MT, PT, CH
Parcels	0,015 8	0,023 5	0,000 1	0,075 6	HR, CZ, DK, DE, HU, PL, PT, SK, CH
Herein ensured parcels	0,038 6	0,077 6	0,000 45	0,196 7	HR, CZ, DK, HU, PL, PT, SK, CH

NOTE 1 Part of operators sent collective data for a few services.

NOTE 2 Only Denmark provides separately statistics to small packets. Other operators include this service in the ordinary letters.

NOTE 3 Germany provides statistic for 4 degrees of damages. Spread is huge, from level of small damage (e.g. dirty wrapping) 0,2 % to the highest level of damage - complaints because of the damage 0,001 %.

Table 2 — Keeping statistical data about the cause of damage

Service	Number of answers	YES are collected	Percent of YES	Countries which collect the statistics
Ordinary letters/postcards	11	4	36,36	HR, IE, DE, PT
Registered letters	11	4	36,36	HR, CZ, IE, PL
Ensured letters	10	4	40,00	HR, CZ, IE, PL
Small packets (up to 2kg)	9	2	22,22	HR, IR
Parcels	11	6	54,55	HR, CZ, IE, DE, PL, CH
Herein ensured parcels	10	5	50,00	HR, CZ, IE, PL, CH

NOTE The following sources of information are given:

- complaint database 5 countries (1 country only for complaint with compensation),
- complaint database + other sources 1 country,
- collected daily in the sorting centres in every processing line 1 country,
- only for the samples of the external measurement system 1 country,
- no statistic, each "case" is assessed individually 1 country,
- 2 counties do not provide the statistic.

Table 3 — Volume of the damaged items with partly or fully missing content

Service	Average	Deviation	Minimum	Maximum	Replies from
Ordinary letters/postcards	0,000 076 5	0,000 107	0,000 0124	0,000 2	HR, DK, HU
Registered letters	0,000 362	0,000 357	0,000 085 2	0,001 06	HR, CZ, DK, HU, PL, SK
Ensured letters	0,003 57	0,004 20	0,000 64	0,0108	HR, CZ, HU, PL, SK
Small packets (up to 2kg)	0,009 7		0,009 7	0,009 7	DK
Parcels	0,005 27	0,005 50	0,000 01	0,015 8	HR, CZ, DK, HU, PL, SK, CH
Herein ensured parcels	0,030 2	0,058 6	0,000 337	0,118	CZ, HU, PL, SK

Table 4 — Documentation of the damage

Country	What conta	ins the docum	D. I. C		
Service	Notes	Packaging	Notes + Photos	Other	Replies from
Ordinary letters/postcards	4	1	1	3	HR, CZ, DK, IE, DE, HU, MT, PT, SK
Registered letters	5		1	3	HR, CZ DK, IE, HU, MT, PL, PT, SK
Ensured letters	3	1	1	3	HR, CZ, DK, IE, HU, MT, PL, SK
Small packets (up to 2kg)	1		1	1	HR, DK, MT
Parcels	5		4	2	HR, CZ, DK, IE, DE, HU, MT, PL, PT, SK, CH
Herein ensured parcels	3		3	2	HR, CZ, DK, HU, MT, PL, SK, CH

NOTE The following other documentation form is used:

- dedicated protocol of postal items irregularity,
- damage are recorded by the Customer Services Team using a special software package,
- an IT system QSB, by Ipsos or in an IT system CCS (for letters),
- an IT system Dolfin (for parcels).

Table 5 — Documentation of the damage items with missing contents

	What conta	ins the docum			
Service	Notes	Packaging	Notes + Photos	Other	Replies from
Ordinary letters/postcards	3		1	3	HR, CZ, DK, IE, HU, MT, SK
Registered letters	3		1	4	HR, CZ, DK, IE, HU, MT, PL, SK
Ensured letters	4	1	1	2	HR, CZ, DK, IE, HU, MT, PL, SK
Small packets (up to 2kg)	1		1	1	HR, DK, MT
Parcels	5		4	2	HR, CZ, DK, IE, DE, HU, MT, PL, SK, CH
Herein ensured parcels	3		3	2	HR, CZ, DK, HU, MT, PL, SK, CH

NOTE The following other documentation form is used:

- dedicated protocol of postal items irregularity,
- damage are recorded by the Customer Services Team using a special software package,
- an IT system Dolfin (for parcels),
- CN43/BDV and inquiries.

 $\begin{tabular}{ll} Table~6-Action~related~to~postal~item~which~is~identified~as~damaged~in~any~technological\\ process;~cross-border~items \end{tabular}$

Service/ action	Number of	% of	Number of answer with		h	
	answers YES	answers YES	5 x YES	4 x YES	3 x YES	2 x YES
Ordinary letters/postcards			0	0	4	5
A) CN43 / BDV is sent	4	36,4				
B) The item is re-packed	11	100,0				
C) The item is sent with a remark	9	81,8				
D) The item is sent as "Fragile"	0	0,0				
E) Scanning of barcode is performed and an event is noted	0	0,0				
Registered letters			0	3	5	2
A) CN43 / BDV is sent	8	72,7				
B) The item is re-packed	10	90,9				
C) The item is sent with a remark	9	81,8				
D) The item is sent as "Fragile"	0	0,0				
E) Scanning of barcode is performed and an event is noted	4	36,4				
Ensured letters			0	3	4	1
A) CN43 / BDV is sent	6	54,5				
B) The item is re-packed	8	72,7				
C) The item is sent with a remark	8	72,7				
D) The item is sent as "Fragile"	0	0,0				
E) Scanning of barcode is performed and an event is noted	4	36,4				
Small packets (up to 2kg)			0	0	2	2
A) CN43 / BDV is sent	2	18,2				
B) The item is re-packed	5	45,5				
C) The item is sent with a remark	4	36,4				
D) The item is sent as "Fragile"	0	0,0				
E) Scanning of barcode is performed and an event is noted	0	0,0				
Parcels			0	0	2	2
A) CP78 / BDV is sent	8	18,2				
B) The item is re-packed	11	45,5				
C) The item is sent with a remark	11	36,4				
D) The item is sent as "Fragile"	1	0,0				
E) Scanning of barcode is performed and an event is noted	6	0,0				
Herein ensured parcels			1	3	3	2
A) CP78 / BDV is sent	6	54,5				
B) The item is re-packed	9	81,8				
C) The item is sent with a remark	9	81,8				
D) The item is sent as "Fragile"	1	9,1				
E) Scanning of barcode is performed and an event is noted	5	45,5				

Table 7 — Action related to postal item which is identified as damaged in any technological process; domestic items

	Number of		Number of answer with			1
Service/ action	answers YES	answers YES	4 x YES	3x YES	2 x YES	1 x YES
Ordinary letters/postcards			0	0	9	2
A) The item is re-packed	11	100,0				
B) The item is sent with a remark	9	81,8				
C) The item is sent as "Fragile"	0	0,0				
D) Scanning of barcode is performed and an event is noted	0	0,0				
Registered letters			0	4	6	0
A) The item is re-packed	10	90,9				
B) The item is sent with a remark	9	81,8				
C) The item is sent as "Fragile"	0	0,0				
D) Scanning of barcode is performed and an event is noted	5	45,5				
Ensured letters			0	5	4	0
A) The item is re-packed	9	81,8				
B) The item is sent with a remark	9	81,8				
C) The item is sent as "Fragile"	0	0,0				
D) Scanning of barcode is performed and an event is noted	5	45,5				
Small packets (up to 2kg)			0	0	5	1
A) The item is re-packed	6	54,5				
B) The item is sent with a remark	5	45,5				
C) The item is sent as "Fragile"	0	0,0				
D) Scanning of barcode is performed and an event is noted	0	0,0				
Parcels			1	7	3	0
A) The item is re-packed	11	100,0				
B) The item is sent with a remark	11	100,0				
C) The item is sent as "Fragile"	1	9,1				
D) Scanning of barcode is performed and an event is noted	8	72,7				
Herein ensured parcels			1	6	2	1
A) The item is re-packed	9	81,8				
B) The item is sent with a remark	9	81,8				
C) The item is sent as "Fragile"	1	9,1				
D) Scanning of barcode is performed and an event is noted	8	72,7				

Table 8 — Complaints and mitigation; ordinary letters/postcards

Service	Number of answers	YES are collected	% of YES	The answer YES was received from:
Is it possible for the customer to make a complaint concerning damage and missing contents? If yes then please go to the next question.	11	11	100,0	HR, CZ, DK, IE, DE, HU, MT, PL, PT SK, CH
Do you try to find the missing contents among your "non-identified items"?	11	10	90,9	HR, CZ, DK, IE, DE, HU, MT, PL, SK CH
Do you contact the sender concerning the packaging method?	11	4	36,4	DK, IE, DE, PL
Do you always evaluate processing equipment/method on the registration of a damage to postal items/missing contents?	11	8	72,7	HR, DK, IE, DE, HU, MT, PL, SK

 $Table \ 9 - Complaints \ and \ mitigation; \ Registered \ letters \ / \ ensured \ letters \ / \ parcels \ / \ ensured$

Service	Number of answers	YES are collected	% of YES	The answer YES was received from:
What does the process include when a complaint is submitted?				
• We try to find missing contents internally (e.g. in the warehouse for returned items)	11	11	100,0	HR, CZ, DK, IE, DE, HU, MT, PL, PT SK, CH
How do you consider a complaint submitted in terms of what to do?				
• We contact the sender concerning the use of an improved packaging method for future items from the sender	11	6	54,5	HR, DK, IE, DE, PL, PT
• We evaluate our processing method (sorting, transport etc.)	11	9	81,8	HR, CZ, DK, DE, HU, MT, PL, PT, SK
How do you pay compensation if liable for a claim for compensation?				
• Are compensation rules established in terms of maximum amount of compensation paid in relation to each product?	11	11	100,0	HR, CZ, DK, IE, DE, HU, MT, PL, PT SK, CH

${\bf Table~10-Information~for~customers~about~compensation~rules~and~limits}$

Country	Information for customers about compensation rules and limits in relation to lost and damaged postal items						
HR	The Law of postal services detail define compensation for lost and damaged postal items. The Law was approved by Croatian Parliament in 2009.						
CZ	In accordance with postal condition we provide with information how postal item should be packaged and that items may ask for special handling ("Fragile") at items up to 10 kg.						
DE	DE For parcels from specific customers is agreed a flat-rate-liability. This liability will be pair regardless of the actual damage.						
ни	All information related to compensation is available at our website and at postal offices. The technological processes are monitored. Critical points where damage and missing of content often occurs are recorded. Preventing of damage is also made by suitable instructions, local inspections, test items and also by test shopping.						
МТ	The responsible officers review occurrences and try to understand what caused the inefficiencies in the systems adopted. Necessary measures are taken to limit and where possible to eliminate repetition of events in future. Where applicable we raise enquiries with the Airline and Ground handlers in case damages occurred while mail was in their hold.						
	Degree (range) of damage declared by customer.						
PL	Compensation for damage to the contents shall be paid in the amount of actual loss, not higher than "n" times fees for service ("n" depend on the service), or no more than the declared value of postal item.						
PT	We act in accordance with UPU indemnity rules for the items mentioned in question 9 above (Registered letters / ensured letters / parcels / ensured parcels).						

Table 11 — Additional questions

Service	Number of answers	YES are collected	% of YES	The answer YES was received from:
A) Do you sell packaging material? (envelopes, boxes, components to fill)	11	11	100,0	HR, CZ, DK, IE, DE, HU, MT, PL, PT SK, CH; Comments in NOTE 1
B) Do you provide guidance on packaging methods to the customers?	11	11	100,0	HR, CZ, DK, IE, DE, HU, MT, PL, PT SK, CH; Comments in NOTE 2
C) Have you prepared guidelines for proper packaging of postal items?	11	10	90,9	HR, CZ, DK, IE, DE, HU, PL, PT, SK CH; Comments in NOTE 3
D) How do you ensure a simple (smooth) complaints procedure?	11			Comments in NOTE 4
E) Do you have a method/system to monitor the year-by-year percentage decline/increase in the volume of damaged postal items and missing contents?	11	10	90,9	HR, CZ, DK, IE, DE, HU, PL, PT, SK, CH; Comments in NOTE 5
If yes, please describe the method/system.	10			Comments in NOTE 6
F) Shall the descriptions of the damage be made using "a dictionary" to define types of damage?	11	3	27,3	IE, DE, CH; Comments in NOTE 6
G) There is performed statistics about types and location of damage based on complaint database?	10	5	50,0	HR, DK, DE, HU, CH; Comments in NOTE 7
If no, in your opinion is it possible to automatically draw up statistics about types and location of damage based on complaint database? What is your opinion?	5			Comments in NOTE 8

NOTE 1 PT - Yes. There are different sizes of padded envelopes and boxes available at post offices.

 CH - Our post offices sell all kind of packaging material to retail customers. Through there is no sale to mass senders, only rules and recommendations how to package.

NOTE 2 CZ - Defined in postal conditions.

- HU Guidance related to adequate packaging methods are available at our website and at postal offices.
- PT General guidance is provided to customers by the sales force.
- CH Yes rules/recommendations are spread in documentations and by sales forces and the reception units.

NOTE 3 HU - Guidance related to adequate packaging methods are available at our website and at postal offices.

- MT No consolidated document is available please refer to our response to question 11 B.
- PT Guidelines are currently in progress. Detailed guidelines are already available by CTT Expresso, the CTT Group Company that operates in the CEP market
- CH Yes weight/quality of paper of cards and envelopes, etc.

NOTE 4 HR - We have a protocol for complaints.

- CZ Postal employees must proceed in accordance with time periods for processing of complaints.
- DK By offering the costumer the opportunity to choose between direct dialogue through online complaint

registrations system, mail correspondence, phone or customer standardized complaint form.

- IE For details of our commitment to customers on dealing with complaints see http://www.anpost.ie/AnPost/MainContent/Customer+Service/Our+Commitment+to+You/.
- DE The customer has a uniform telephone number for all inquiries and complaints, separately for private and business customer, and separately for parcels and letters.
 The customer service makes all the arrangements and inquiries and gives the feedback to the customer.
- HU Complain procedures can be made by customers personally, by phone, by letter, fax or e-mail. In case of damage or missing of content a damage-report is recorded, even if damage was noticed after delivery.
- MT By informing the customer immediately and explain clearly the history of events. Necessary actions are taken to safeguards customers rights.
- PL Protocol of damage filled by staff can be treated as a customer complaint (on request of customer), also a customer can complain at any post office.
- PT- It is possible to submit complaints: in any postal outlet, through complaints book or in writing; by telephone / call centre; by post; or electronically. All the complaints are analysed and the person who submitted the complaint is informed about the results of the investigation carried out on each complaint.
- SK In convenience with the postal legislation.
- CH Letters: Thorough inquiry on what happened with the item in question:

Trigger: official complaint at Customer desk,

Parcels: proactive by detection the damage before distribution,

- announcement at every post office,
- pickup at the customers home.

NOTE 5 $\,$ CH - Letters: Statistics by repair centres Parcels: Yes.

NOTE 6 HR - We are doing measurements according to standard HRN EN 14012. We also analyse Protocol of postal items irregularity, and makes reports.

- CZ Czech Post has the system of tabs where all complaint made at Post Offices is recorded.
- DK System: CRM/IAC. (SAP) All claims received regarding damaged items are specified in the system. One claim per damaged item. It is to some extent possible to monitor data/statistics from the system (Product-level).
- IE Our Annual Report contains a breakdown of the number of written complaints received from customers each year this includes the number of damaged items (referred to in our response to Question.
- DE All inquiries and complaints etc. are documented in a few IT systems and evaluated monthly. Major changes are analysed to identify priorities (process, product, specific location etc.).
- HU We always annually monitor the damage and missing of contents as well as compensation for loss. All
 these are calculated in proportion to all posted items (results per thousand).
- PL complaints database MS Access was used, centralized subsystem of the complaints is used since 2014.
- PT The damages are noted down diary in a specific form, in the sorting centres, and monthly the information is consolidated and the number of damaged items is monitored.
- SK Compensation agenda.
- CH Letters: Statistics by repair centres

Parcels: Yes

Letters: Increase/decrease by numbers (Comparison by the year) Parcels: Statistics result from the complaint-tool for damage.

4 Prevention actions

Prevention actions are used by all operators, but to a varying extent. They can be used without any measurements and their cost is generally acceptable by operators. The prevention actions are used regardless of the expected level of damage to postal items. It is cost effective because some of the actions are carried out as typical commercial activities e.g. selling of wrappings, envelopes of increased strength. Prevention actions should be specially dedicated to home senders.

Below is a list of already used and proven preventive actions, as well as some new proposals the use of which should be considered:

- sale of finished packages, envelopes in different sizes and dedicated to different content. It should be provided information about range of use and limitation for each type of packaging e.g. max. size and weight of content;
- b) sale of components to fill free space in parcels i.e. bubble foil, Polystyrene (PS) foam fillers, etc;
- c) availability of information stickers (FRAGILE, TOP, LIVE PLANTS, ect.);
- d) handbook about proper packaging of parcels, which should be available in paper edition in each postal office and electronically on website of operator;
- e) the example of wrapping parcels presented as video on website of operator;
- f) consultation on website of operator and/or on social networking service;
- g) inspection of parcels before sending in postal office;
- h) sending postal parcel on special condition;
- i) partnership with agencies that can professionally pack packages for home and small business senders.

5 Measurements

5.1 General

There are some systems where damages are registered and which can be sources of information related to damages. It is expected that the scope and detail of the data recorded may be different for each system. Statistics should be made for each service separately. The following systems are capable of providing information on damage postal items and possible restrictions.

- a) Complaint database. In the database is collected information about damages in big degree, usually with partly or full loss of content or its destruction. The database doesn't contain information related to damages in small degree, which usually aren't reported by the receiver. For statistical analysis of type and causes of damage the dictionary with clearly defined classification of damage is required.
- b) Track&trace system. In the system damages of postal items are registered and the technological place where damage is found. Generally in the system are registered damaged postal items which were repacked. This information is available with record of postal item, but often no statistics are performed.

- c) Statistics by repairing/repacking centres. In the system are registered damaged postal items which were repacked. Effective use of the data needs the dictionary with clearly defined classification of damages and system collection the data from all repairing/repacking centres.
- d) Statistics based on CN43 / CP78 / BDV documents. These documents are prepared only for cross-border postal items.
- e) Regular measurements. The measurements can produce statistics for damages both in small degree and big degree. They can be based both on real mail or test mail (e.g. for nonregistered letters). Unfortunately the measurements are expensive and their cost might be not justified.

If number of damaged postal items for the postal service is extremely small, then you may find it more effective to make individual Analysis of cases.

5.2 Analysis of the database of complaints

The analysis should cover all registered records of damage, both justified and unjustified, when their occurrence was confirmed in complaint investigation. The received records should be archived and analysed by taking the following factors into account:

- postal product
- type of damage
- reason of damage if it is established

and

- point in technological path
- geolocation (locations of sorting centre, the route, etc.)

where the item was damaged.

The analysis should be flexible, for example it shall allow to collect or split postal products according to postal services characteristics.

The damage can be detected by operator's staff or/and reported by the addressee. But if postal item was repacked and its content wasn't damaged then addressee may make no complaint.

In order to perform statistical analysis precise and unambiguous description of the damage is necessary. This can be achieved by developing a dictionary that defines all the parameters related to the description of the damage.

The following list should be taken under consideration for creating national dictionary:

- a) postal product
 - 1) letters containing correspondence/documents;
 - 2) letters containing journals;
 - 3) letters containing things/small packets;
 - 4) ordinary parcels;
 - 5) ensured parcels;
 - 6) fragile parcels;
 - 7) parcel of content with a short shelf life;

PD CEN/TR 16915:2015

CEN/TR 16915:2015 (E)

- b) type of damage:
 - 1) cut/torn envelope/packing;
 - 2) damage to the closure, damage seal;
 - 3) soiled package / envelope;
 - 4) damage to or loss of the postage stamp / DPM / other;
 - 5) soaked;
 - 6) damage to the address part of address blurred, but postal item is DELIVERABLE;
 - 7) partly burned;
 - 8) damage caused by chemical reaction;
- c) points in technological path:
 - 1) collection;
 - 2) transportation from postal office to sorting centre;
 - 3) manually sorting centre;
 - 4) mechanically sorting centre;
 - 5) transportation between sorting centres;
 - 6) transportation from sorting centre to delivery office;
 - 7) delivery;
- d) cause of damage:
 - 1) improper packaging or signing of the postal item;
 - 2) human error of operator's staff;
 - 3) technological machine failure;
 - 4) no fault accident;
 - 5) improper treatment of the postal items by the receiver;
 - 6) external factor (e.g. extreme weather);
 - 7) force majeure;
 - 8) no damage was found or fraud attempt.

5.3 Reference to EN 14012

The suggestions put forward in 5.2 can be used to enhance the classification of complaints as mentioned in EN 14012:2008, 7.5 and Annex D.

6 Activities to mitigate impact of damages

These activities should be considered to minimize, fully or partly, impact of damage to postal item. Usually the activities remove exclusively direct damages but does not compensate for indirect damages i.e. loss of time and lack of ordered goods.

- a) Complaint process if sender or addressee recognizes that the postal item is damaged.
- b) Clear and accessible rules related to complaint process.
- c) Support staff when complaint is made by customer.
- d) Easy way to make complaint by many communication channels and with method as convenient as possible for the customer
- e) Keeping the warehouse for returned and found items which are catalogued with photos and used in process of finding lost content of postal items.
- f) Compensation for lost or damaged content of postal item if fault of the operator will be considered.

7 Parameters of postal items affecting the number of damages

Basically no studies have been conducted which parameters of postal item have impact for probability of damage. But based on available information and local conditions, it should be considered if this parameters can increase the number of damages. There should be considered the following parameters and it can be assumed, that is not recommended.

- a) Sending parcels with package which size is smaller or larger than recommended by the operator.
- b) Packaging should be rigid package and opaque, so that it is impossible to recognize the content.
- c) Sending parcels with package which suggests what is the content of the parcel. It can be important for some type of content, for example popular electronic equipment. Good practice in this case is using finished wrapping of postal operator.

Delivery of parcels containing perishable goods, short-term suitability for use.

In this case very important is fast and sure informing addressee about stage of realization of service, especially date/hour of delivery.

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